

# **JM Financial Limited**

**Corporate Presentation** 



### **Disclaimer**



This presentation has been prepared for general information purposes in respect of JM Financial Limited ("Company", together with its subsidiaries and associate the "Group") only, without regard to any specific objectives, suitability, financial situations and needs of any particular person and does not constitute any recommendation or form part of any offer or invitation, directly or indirectly, in any manner, or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of the Company in any jurisdiction, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment therefor. This presentation does not solicit any action based on the material contained herein. Nothing in this presentation is intended by the Group to be construed as legal, accounting or tax advice.

This presentation has not been approved and will not or may not be reviewed or approved by any statutory or regulatory authority in India.

This presentation contains certain forward-looking statements relating to the business, financial performance, strategy and results of the Group and/ or the industry in which it operates. Forward-looking statements are statements concerning future circumstances and results, and any other statements that are not historical facts, sometimes identified by the words including, without limitation "believes", "expects", "predicts", "intends", "projects", "plans", "estimates", "aims", "foresees", "anticipates", "targets", and similar expressions. The forward-looking statements, including those cited from third party sources, contained in this presentation are based on numerous assumptions and are uncertain and subject to risks. A multitude of factors including, but not limited to, changes in demand, competition and technology, can cause actual events, performance or results to differ significantly from any anticipated development. Neither the Group nor its affiliates or advisors or representatives nor any of its or their parent or subsidiary undertakings or any such person's officers or employees guarantees that the assumptions underlying such forward-looking statements are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this presentation or the actual occurrence of the forecasted developments. Forward-looking statements speak only as of the date of this presentation and are not guarantees of future performance. As a result, the Group expressly disclaims any obligation or undertaking to release any update or revisions to any forward-looking statements in this presentation as a result of any change in expectations or any change in events, conditions, assumptions or circumstances on which these forward looking statements are based. Given these uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. Certain numbers in these presentations and materials have

The information contained in these presentations and materials are only current as of the dates specified herein and have not been independently verified. None of the Group, its directors, promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this presentation or its contents or otherwise in connection with this presentation, and makes no representation or warranty, express or implied, for the contents of this presentation including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this presentation or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. Past performance is not a guide for future performance. The information contained in this presentation is current, and if not stated otherwise, made as of the date of this presentation. The Group undertakes no obligation to update or revise any information in this presentation as a result of new information, future events or otherwise. Any person/ party intending to provide finance/ invest in the shares/ businesses of the Group shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision.

This presentation is not a prospectus, a statement in lieu of a prospectus, an offering circular, an advertisement or an offer document under the Companies Act, 2013, and the rules made thereunder, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, or any other applicable law in India.

This presentation is strictly confidential and may not be copied or disseminated, re-circulated, re-distributed, published or advertised in any media, website or otherwise, in whole or in part, and in any manner or for any purpose. Any unauthorized use, disclosure or public dissemination of information contained herein is prohibited. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. Neither this document nor any part or copy of it may be distributed, directly or indirectly, in the United States. The distribution of this document in certain jurisdictions may be restricted by law and persons in to whose possession this presentation comes should inform themselves about and observe any such restrictions. By reviewing this presentation, you agree to be bound by the foregoing limitations. You further represent and agree that you are located outside the United States and you are permitted under the laws of your jurisdiction to receive this presentation. You may not repackage or sell the presentation. Information contained in a presentation hosted or promoted by the Group is provided "as is" without warranty of any kind, either expressed or implied, including any warranty of fitness for a particular purpose. This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Company in the United States or in any other jurisdiction where such offer or sale would be unlawful. Securities Act of 1933, as amended (the "Securities Act"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable securities laws of any state or other jurisdiction of the United States. The Company's secu

By accessing this presentation, you accept this disclaimer and any claims arising out of or in connection with this presentation shall be governed by the laws of India and only the courts in Mumbai, India, and no other courts shall have jurisdiction over the same.

All financial numbers of FY18 are based on and/or derived from the comparatives included in the audited financial statements for FY 19



## **Presentation Overview**



**Group Overview Key Strengths and Strategies Business Overview Financial Performance Board of Directors** 





Section 1

**Group Overview** 

## The Journey of JM Financial Group



	JM Financial  Joint Venture with Morgan Stanley						
1973	1986	1994	1998	2004	2005-2006	2006 -2007	2007
ncorporation of JM Financial and nvestment Consultancy Services Pvt Limited	JM Financial Limited <sup>(1)</sup> incorporated to engage in stock broking and securities	Set up mutual fund	JV with Morgan Stanley	market	Preferential issue of shares to Tiger Global, Blueridge and Mr. Azim Premji	alternative assets management (PE	Terminated the JV with Morgan Stanley
in real of subsidi Credit S	2014  ed capital investment estate lending ary (JM Financial Solutions <sup>(2)</sup> ) from a Fund led by Mr.  Pandit		Real estat corporate		Distressed lending through Asset Reconstruction business	Acquired ASK Securities for institutional equ and research	ities
2015		2016		2017	20	18*	2019-2020
Long term debt - Cre upgrade in JM Finand Products and JM Fin Credit Solutions to A	cial credit ancial Financ A Stable Recor	ved long term-deb rating upgrade for cial Asset nstruction Compan d from CRISIL and	JM Hou Nati y (NH	eived license for sing Finance fron onal Housing Bar B)		Public issue of secured NCDs of Rs.10.1 BN in JM Financial Credit Solutions Limited (JMFCSL)	Public issue of secu NCDs of JM Financi Products Limited (JMFPL) of Rs.6.4 E

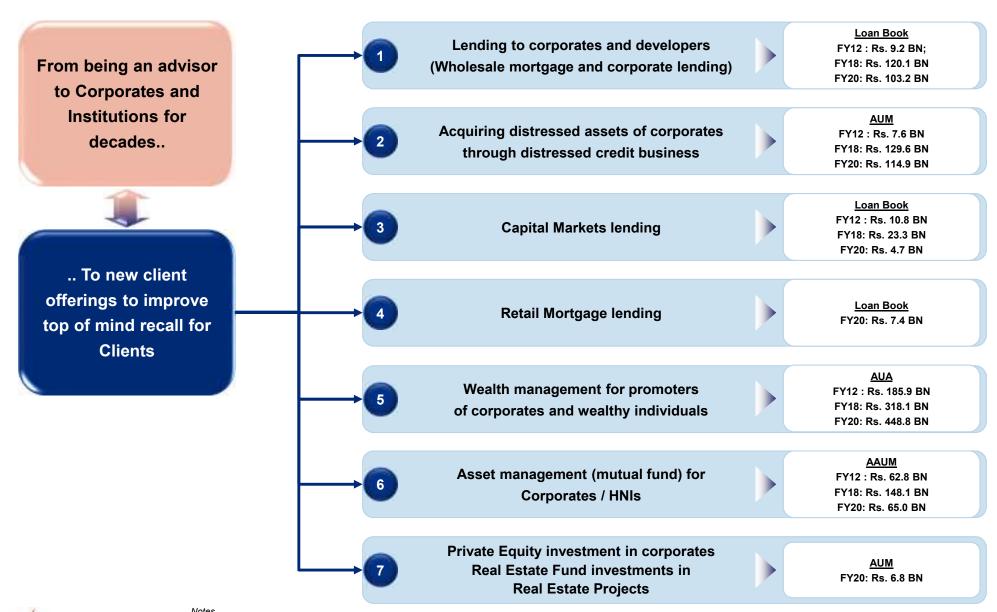


- 2. Then known as FICS Consultancy Services Limited (JMFARC)

  \* Merger of JM Financial Institutional Securities Limited and JM Financial Investment Managers Limited with JM Financial Limited, post which JM Financial Limited ceased to be a 'Core Investment Company'

# From a Corporate Finance "Advisor" to a Corporate Finance "Provider"





IM FINANCIAL

1. FY refers to year ended March 31

Section 2

Key Strengths and Strategies

## **Key Strengths**





Strong track record of over four decades of being trusted partners to clients

- ➤ Long standing operations for over four decades in the financial services industry in India resulting in "JM Financial" being a well established franchise
- > Strong relationship with our client base



**Diversified Business model** 

- > Diversified revenue stream, mix of fee and fund based income
- > Provides multiple growth opportunities and enables to manage short-term volatility in business cycles



Strong liquidity position and consistent track record of profitability

- ➤ Cash and cash equivalents\* of Rs. 34.1 BN as of FY20 (↑ from Rs.17.4 BN as on FY19)
- > Consistent track record of profitability



Robust lending book profile with strong credit processes

- ➤ Well defined and prudent underwriting processes, diversified credit portfolio, focus on risk adjusted profitable growth, secured loan book, stable asset quality
- > Navigated through the challenges in NBFC sector post September 2018



Diversified sources of funding and strong credit rating profile

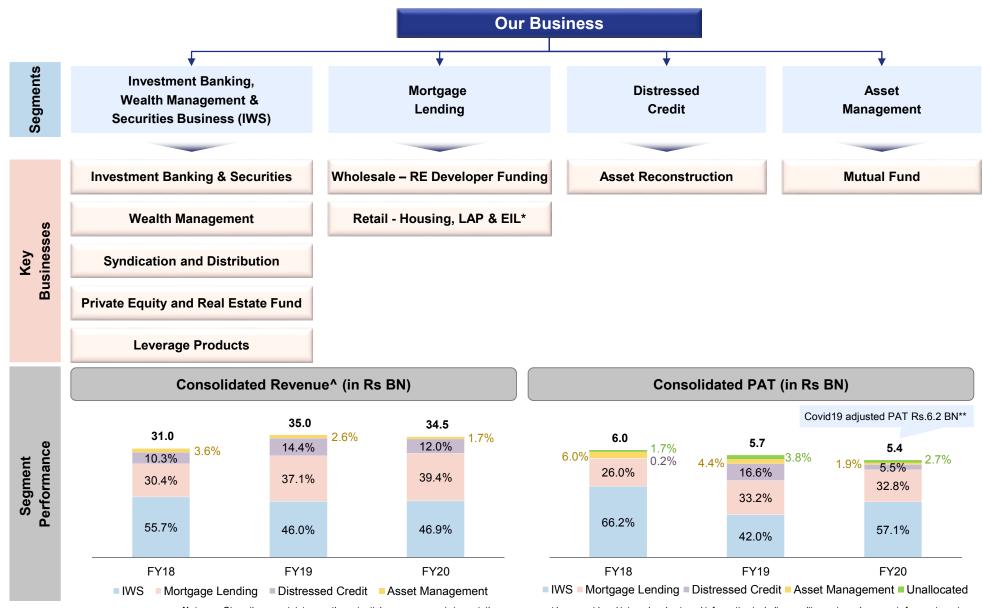
- > Diversified borrowing profile and investor base while maintaining the credit rating
- ➤ Long term borrowings have ♠ from 66.9% in FY18 to 91.2% of total borrowings as on FY20; Commercial Papers borrowing have ♥ from 29.7% in FY18 to 6.1% as on FY20



<sup>\*</sup> includes cash, cash equivalents, lien fixed deposits which are not availed and investment in liquid mutual funds (including redemption proceeds)

### **Diversified Business Model**

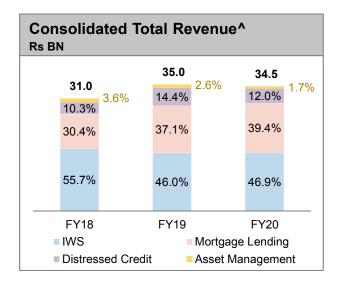


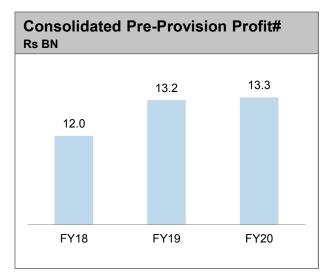


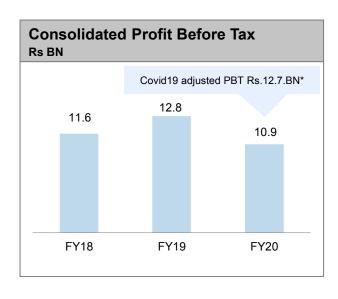
Note: Given the uncertainty over the potential macro-economic impact, the management has considered internal and external information including credit reports and economic forecasts up to the date of approval of the financial results of FY2020, Accordingly, the consolidated financial results for the quarter and year ended March 31, 2020 includes incremental impairment provision and fair value loss aggregating Rs. 1.8 BN, which significantly includes potential impact on account the Covid 19 pandemic (COVID19 Provision)

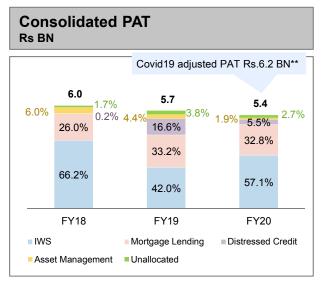
## **Consistent Financial Performance**

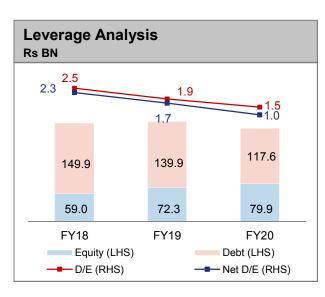


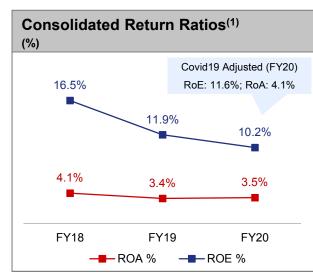












#### ^ others and inter segmental revenue are netted off, being not meaningful.

#### Note:



<sup>\*</sup>After considering COVID 19 Provision – Rs.1.8 BN (FY20)

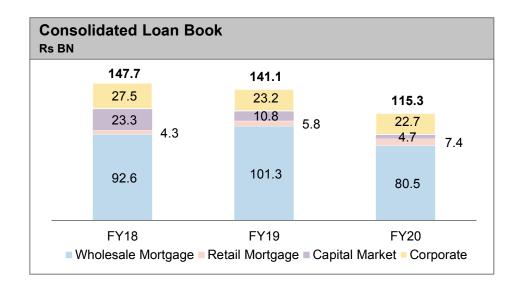
<sup>\*\*</sup>After post tax and post NCI impact of COVID19 Provision— Rs.0.8 BN (FY20)

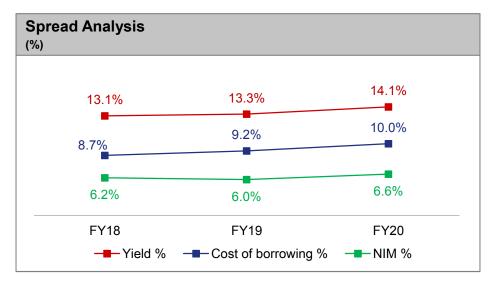
<sup>#</sup> before impairment on financial instruments

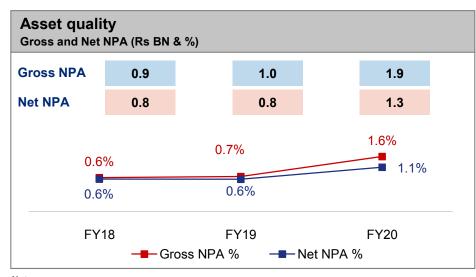
For the purposes of calculating RoE and RoA goodwill has been reduced from networth / assets

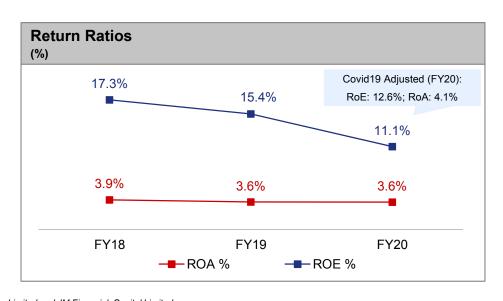
## **Robust Lending Book Profile**











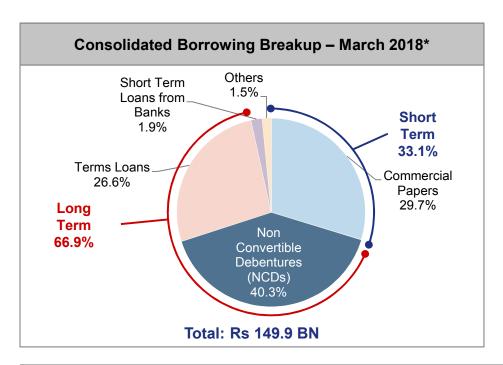
Note:

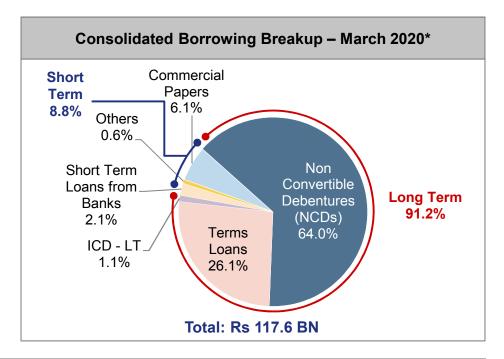
<sup>1.</sup> The above includes JM Financial Products Limited, JM Financial Credit Solutions Limited, JM Financial Home Loans Limited and JM Financial Capital Limited



## **Diversified Sources of Borrowing and Strong Credit Rating Profile**







Long term debt - Credit rating profile for key subsidiaries										
	2011	2013	2014	Feb-15	Jun-15/Jul-15	Sep / Oct-15	Mar / Apr-16	Oct / Nov-16	Sep/Nov 17	May 2020
JM Financial Products										
CRISIL	AA- / Stable				AA- / Positive	AA / Stable				AA / Stable
ICRA			AA / Stable							AA / Stable
CARE									AA / Stable	AA / Stable
JM Financial Credit Solutions										
India Ratings					AA / Stable					AA / Stable
ICRA				AA-/Stable		AA/Stable				AA / Stable
CRISIL							AA/Stable			AA / Stable
JM Financial ARC										
CRISIL		A+ /Stable					A+ /Positive	AA- /Stable		AA-/Stable
ICRA			A+ /Stable				A+ /Positive	AA- /Stable		AA-/Stable

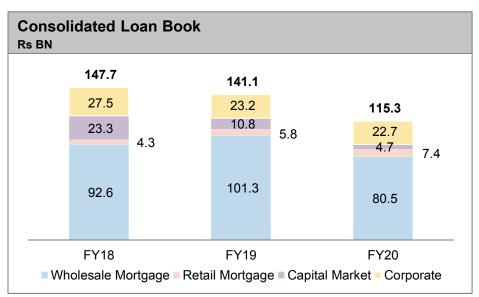
JM FINANCIAL

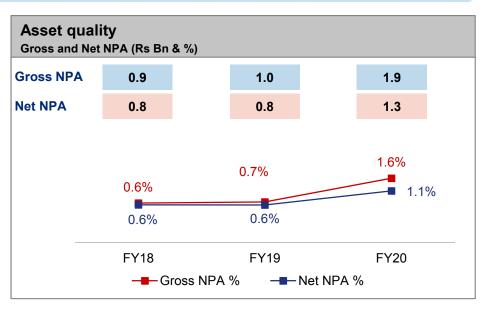
<sup>\*</sup> Based on instruments and post effective interest rate adjustment and including interest accrued thereon

# Navigated through the Challenges post September 2018



- Equity fund raise of Rs.8.3 billion in JM Financial Credit Solutions Limited in September 2018
- Followed prudent practises prior to the crisis; focused on risk adjusted profitable growth
- 3 Credit Ratings continue to remain the same since September 2018
- Well defined and prudent underwriting practices able to reduce the loan book through repayments and pre-payments while keeping asset quality in check



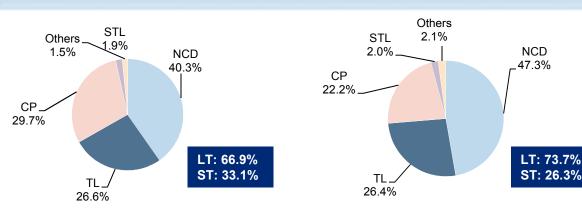


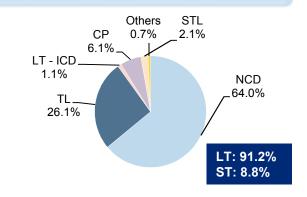


# Navigated through the Challenges post September 2018



- Diversified the loan book through retail mortgage lending business
- 6 Further diversified the borrowing profile and the investor base



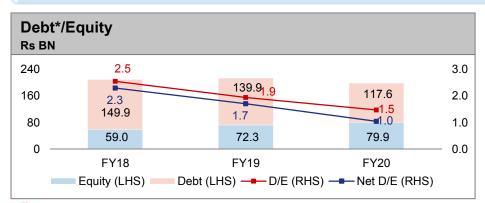


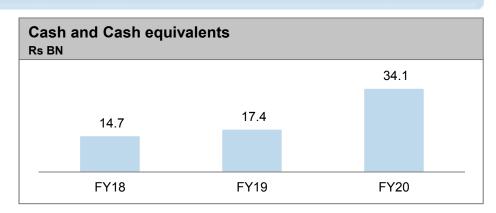
FY18: Rs. 149.9 BN

FY19: Rs. 139.9 BN

FY20: Rs. 117.6 BN

Reduced leverage ratios and increased cash on the balance sheet







<sup>\*</sup>Borrowing amounts are post effective interest rate adjustment and including interest accrued thereon

STL – Short term loans from banks, CP – Commercial Papers, TL – Term Loans, NCD – Non Convertible Debentures, ICD – Inter Corporate Deposits

# Even post September 2018, we continued to invest in our businesses



Investment
Banking, Wealth
Management
and Securities

- ✓ Launched Elite wealth management, new recruitment in private wealth management
- ✓ Debt capital markets practise strengthened
- √ Integration across business verticals

Retail Mortgage Lending

- √ Affordable housing finance, LAP
- Education Institutions Lending
- ✓ Expansion to 27 branches as on March 31, 2020

Alternative
Investment
Funds and
Asset
Management

- √ Focus on alternative investment funds
- ✓ Raised private equity fund and distressed opportunity fund
- √ Appointed Chief Investment Officer in mutual fund



## **Depth of Management**





Mr. Vishal Kampani Managing Director

- Managing Director of JM Financial Ltd since October 2016
- Instrumental in the launch of the Asset Reconstruction business, Real Estate Finance business, building a global profile and expansion of international operations



Mr. Shashwat Belapurkar MD & CEO, JM Financial Credit Solutions Ltd

- Joined JM Financial Group in 2009
- Prior to that worked with the global markets group of Bank of America
- · Experience in Indian fixed income industry



Mr. Adi Patel MD & Co-CEO, Investment Banking

- · Joined JM Financial Group in 1993
- Over the years developed strong relationships with leading Indian and Global clients across various industry segments and advised them on numerous strategic M&A/restructuring transactions
- Executed landmark M&A/ restructuring transactions for some of the leading business houses in India



Mr. Atul Mehra MD & Co-CEO, Investment Banking

- Began his career with JM Financial Group in 1991 and has worked closely with various departments across the investment banking business
- Experience in investment banking and has been with JM Financial Group for over 25 years. Has been involved in marguee domestic and cross border transactions



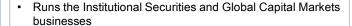
Mr. Anil Bhatia
MD & CEO, JMFARC

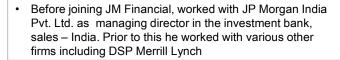
- Managing Director & CEO of Asset Reconstruction business
- Instrumental in setting up Asset Reconstruction business



Mr. Manish Prasad MD & CEO, JM Financial Institutional Securities Ltd

Joined JM Financial Group in 2014







Mr. Subodh Shinkar MD & CEO, Investment Advisory and Distribution

- Plays a key role in managing investment advisory business including wealth management, non-institutional equity broking and distribution
- Also oversees securities backed lending in the form of margin financing and IPO financing of the Group
- Started his career in investment banking with JM Financial Group in 1992



Mr. Darius Pandole
MD & CEO,
Private Equity and AIFs

- Joined JM Financial Group in 2016
- Previously worked with New Silk Route Advisors Private Limited where he worked as Partner from February 3, 2007 to August 7, 2016



Mr. Bhanu Katoch MD & CEO, JM Financial Asset Management Limited

- Joined JM Financial Group in 2006
- Prior to JM Financial he was working at Lotus India Asset Management Company Pvt. Ltd.
- During his career he worked with various organizations including Kothari Pioneer AMC, Birla Finance Distribution Limited, Alliance Capital Asset Management (India) Pvt. Ltd., Tata AIG Life Insurance Company and ABN AMRO Bank NV



Mr. Manish Sheth Group CFO, MD&CEO JM Financial Home Loans

- Joined the finance department of JM Financial Group in January, 2001
- · Member of the Institute of Chartered Accountants of India
- He has been instrumental in starting the home loans business in JM Financial Group





Section 3

**Business Overview** 



Tab A

Investment Banking, Wealth Management and Securities

## Integrated approach to meet client needs





## Investment Banking and Debt Capital Markets

- Investment bank providing a wide range of services
- Strong track record of client relationships



## Institutional Sales, Sales Trading and Research

- Coverage of recognised investors across regions
- Extensive research coverage of companies



#### **Syndication**

- Private markets
- Public markets
- Special Situations/ Distressed Credit

#### **IWS Clients**

- Corporates
- Institutions/Funds
- Individuals and Family offices



## Equity Broking, Trading and Distribution

- Extensive network of Independent Financial Distributors
- Wide coverage of broking segment through branches and franchisees



#### **Leverage Products**

- Provide balance sheet support to clients through NBFCs
- Effective risk management as the clients are known across the group



#### Wealth Management\*

- Team of 74 wealth advisors in private wealth
- Launch of Elite wealth management team of 32 advisors
- Customer-oriented approach, customised long-term asset allocation strategy, investment solutions

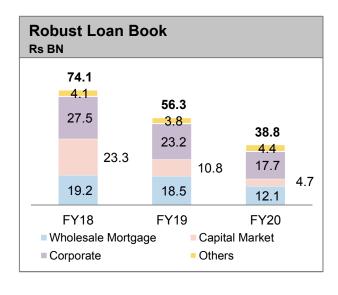


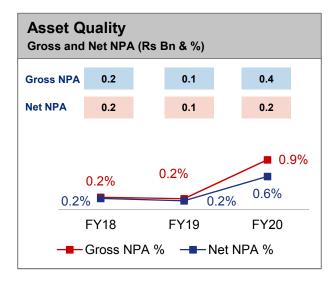
Notes:

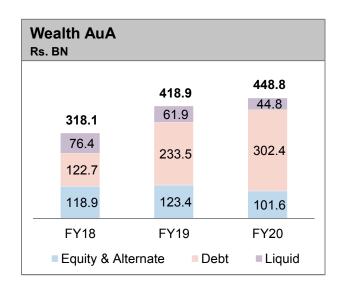
\* Team details as of March 31, 2020

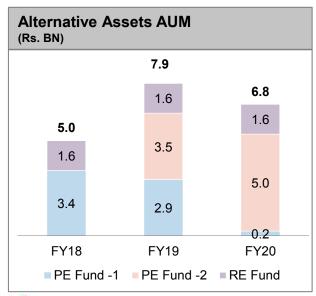
# Our complementary business offerings to Clients

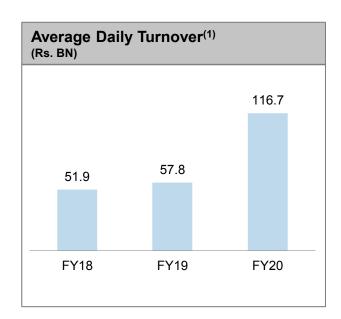


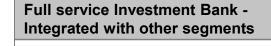












- ✓ Strong relationships across the corporate, institutional, HNI and the retail client base
- ✓ Completed 128 equity capital market transactions between January 1, 2008 and March 31, 2020, aggregating to ₹ 2,494 billion\*
- ✓ Completed mergers and acquisitions transactions aggregating to US\$ 84.1 billion from January 1, 2008 to March 31, 2020\*\*



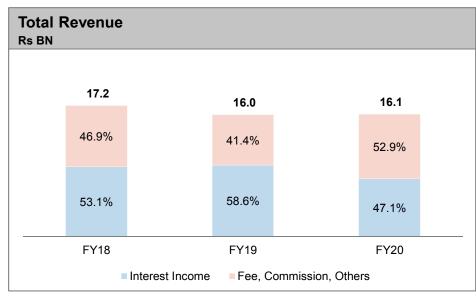
Notes:

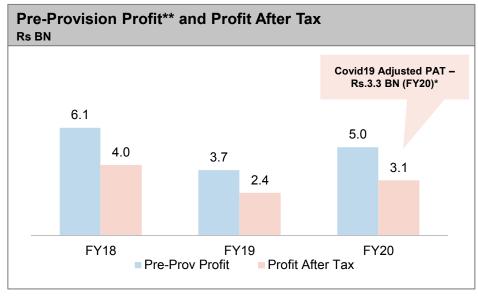
1. For broking segment

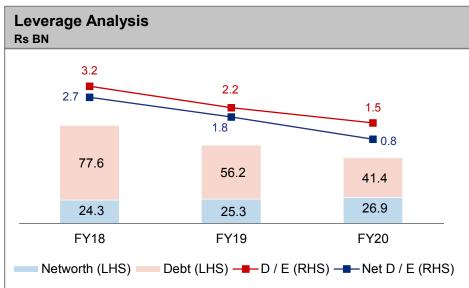
\*Source Prime Database; \*\*Source: Merger Market

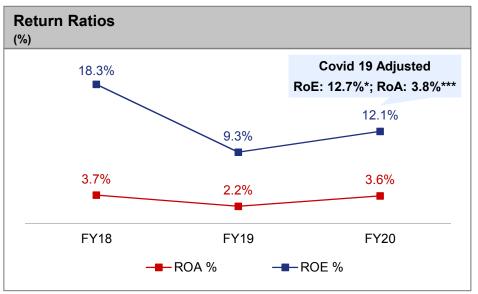
### **Consistent Financial Performance**













<sup>\*</sup>After considering post tax and post NCI impact of COVID19 Provision – ~Rs.0.14 BN (FY20)

<sup>\*\*</sup> impairment on financial instruments. \*\*\*Pre NCI adjustment of Covid19 for RoA



Tab B

Mortgage Lending

### Overview



#### JM Financial Credit Solutions (wholesale mortgage)

Received capital investment in JM Financial Limited's real estate lending subsidiary (JM Financial Credit Solutions<sup>(1)</sup>) from a Global Fund led by Mr. Vikram Pandit in November 2014

JM Financial Limited holds 46.7% stake in JM Financial Credit Solutions Limited as of March 31, 2020

# groups - 74 as of March 2020

Average ticket size per group - ~Rs. 1.0 BN as of March 2020

70.3% of book is against residential projects as of March 2020.78.6% of book is cash flow backed lending as of March 2020

Long term credit rating of AA Stable

#### JM Financial Home Loans (retail mortgage)

Registered with National Housing Bank of India (NHB) in November 2017

Comprises of housing finance, loan against property and education institutions lending

Gross loan book of Rs.3.1 BN, average yield of 13%

Long term rating of AA Stable and short term rating of A1+

Expanded to 27 branches in the states of Maharashtra, Gujarat, Rajasthan, Tamil Nadu, Telangana, Karnataka and Madhya Pradesh as of March 31, 2020

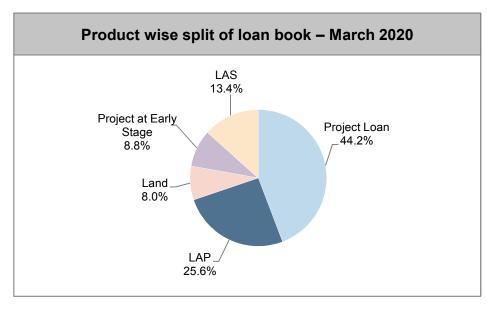
Turned profitable in the financial year 2019-20

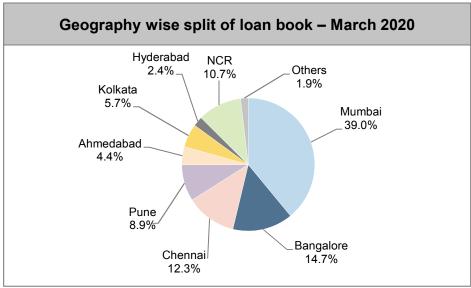
Average ticket size of Rs. 1.2 million, loan to value of 53% (as of FY20)



## **Wholesale Mortgage – JMFCSL**







#### **Lending Philosophy**

- √ To be senior secured lender at all times
- ✓ Avoid consortium lending
- ✓ Micro market surveys
- ✓ Mostly residential projects
- √ Key developer screening criteria
  - 10 year delivery track record in almost all cases
  - No single project concentration risk
- ✓ Typical loan tenure of 24 to 60 months
- ✓ Secured on the back of collateral and cash flow cover
- ✓ Timely repayment in escrow account through an escrow mechanism
- ✓ Leverages JM Financial Products Limited balance sheet to extend large sized loans to real estate developers

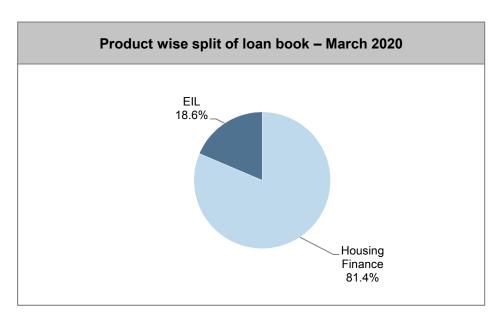


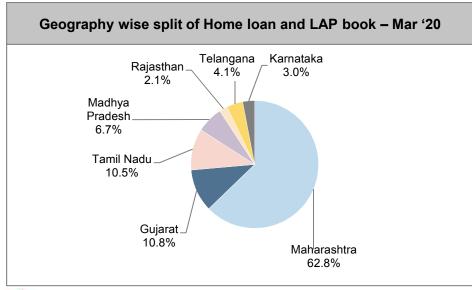
Note::Geographical split of real estate loan book for JM Financial Credit Solutions and JM Financial Products is Mumbai 38%; Bangalore 19%, Chennai 12%, Pune 10%, Kolkata 5%, Hyderabad 2%, NCR 11%, Others 3%. Similarly product wise split would be Project Loan 46%, Project at early stage 8%, LAS (Loan against Securities) 10%, LAP (Loan against property) 25% and land 11% Note: 1.

1. Then known as FICS Consultancy Services Limited

## Retail Mortgage – JMFHL







#### Home loan underwriting philosophy

- ✓ Borrower's verification through real time digital verification, field verification, de-dupe and negative database check
- ✓ Risk and Fraud Control through by authenticating the validity of credit documents to prevent fraud
- ✓ Centralized credit decision making
- ✓ Collateral check through legal and technical verification
- ✓ Early warning signals for anticipating and taking preventive measures

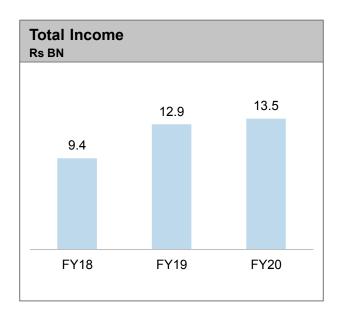
#### **EIL underwriting philosophy**

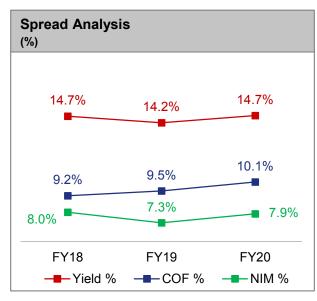
- ✓ Verification of Trust and reputation of trustees
- ✓ Verification of Student / Fees & Teachers & Periodic Monitoring
- ✓ Cash flow assessment and internal scoring with funding only for brownfield expansion
- √ Verification of Accreditations / Recognitions
  - e.g. CBSE, AICTE, MCI approvals to ensure business continuity
- ✓ Collateral and security cover
  - Dual valuation for immovable collateral; focus on promoter owned property
  - One time land value cover for sanctioned loan amount for institute occupied collateral

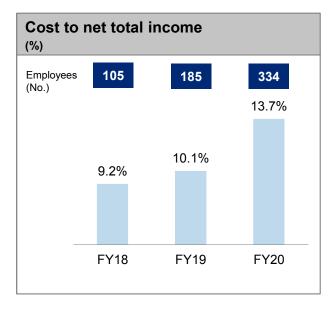


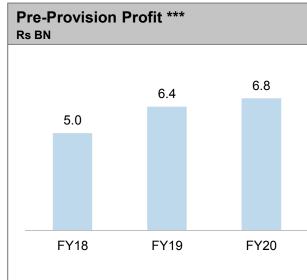
# Operating and Financial Performance – Mortgage Lending (Wholesale + Retail)

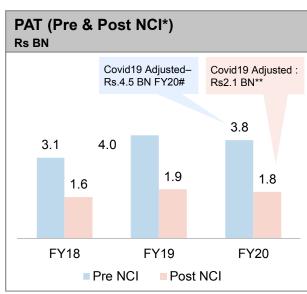


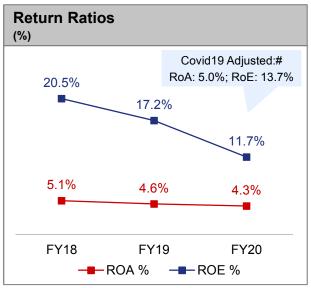










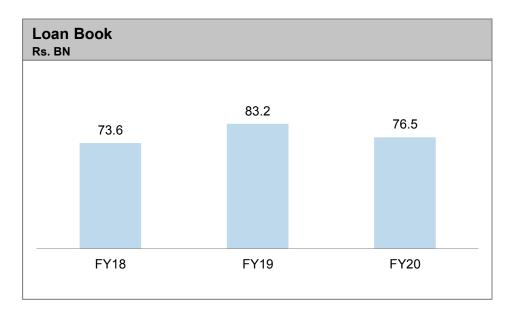


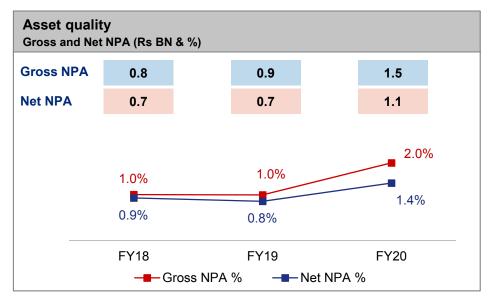


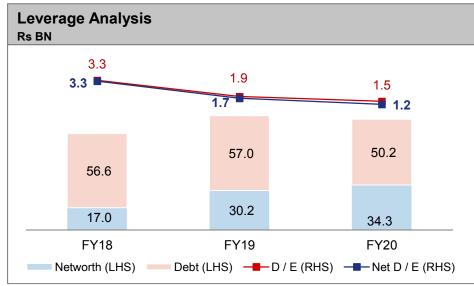
<sup>\*</sup> Non-controlling interest; # After considering post tax impact of COVID19 Provision—Rs.0.7 BN (FY20); \*\*After considering post tax impact of Covid19 provisions—Rs.0.3 BN FY20); \*\*\* Before impairment on financial instruments

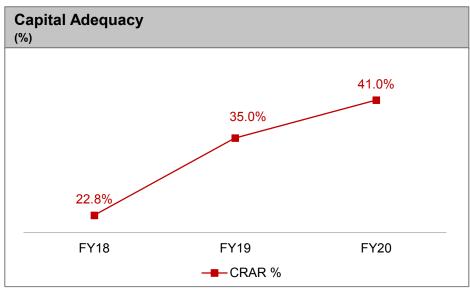
# Operating and Financial Performance – Mortgage Lending (Wholesale + Retail)















Tab C

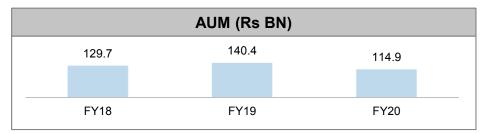
**Distressed Credit** 

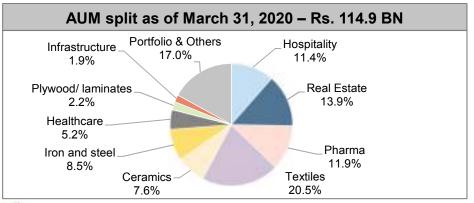
### Overview



#### JM Financial Asset Reconstruction - Overview

- 59.25% equity stake held by JM Financial Limited (excl. CCDs) as of Mar 31, 2020
- 55 member professional team as March 31, 2020. The team is also involved in financial and legal due diligence for acquisitions and resolutions
- · Key Statistics
  - AUM of Rs.114.9 BN as of March 31, 2020
  - Aggregate dues of Rs. 603.6 BN- March 31, 2020 acquired at Rs. 170.7 BN
  - Total recovery from acquired assets Rs. 85.5 BN till March 31, 2020 with focus on turnaround of underlying companies
  - JMFARC's aggregate cash investment of Rs.47.3 BN till March 31, 2020
- · Long term debt Rating of AA-/Stable from CRISIL and ICRA





#### **Distressed Asset Business Philosophy**

# Acquisition

- Invest in overleveraged operating companies with strong asset base and viable business model generating cashflows
- Preference in assets which entrust control on total debt
- Negative list of sectors
- Acquisition at right price to optimize IRR
- Not focused on AUM growth alone or size and clean, collateral cover of loan is very critical
- Co-Investment model/ acquisition opportunities with strategic partners/ financial investors including distressed funds
- Demonstrated track record of credible co-investors

### Resolution

- · Conversion of unsustainable debt to equity
- Focus on revival, recovery & sustenance and not driven by seasonal trends
- Strong Control/ monitoring mechanisms including escrows
- Other measures like pledge of promoters equity, appointment of Nominee Directors, professionals, external sector experts

## Proven track record of exits

• Demonstrated track record of 37 exits in more than 10 years

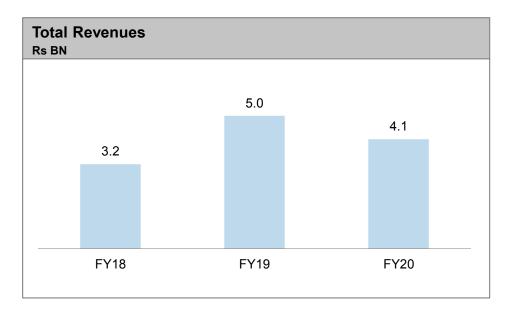
#### Leverage

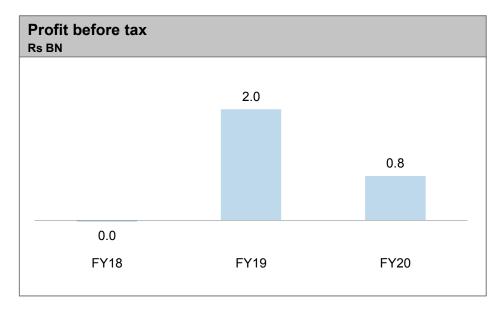
- · Reduce incremental balance sheet exposure
- Adopt the strategy of a co-investment model and/or raise distressed credit funds

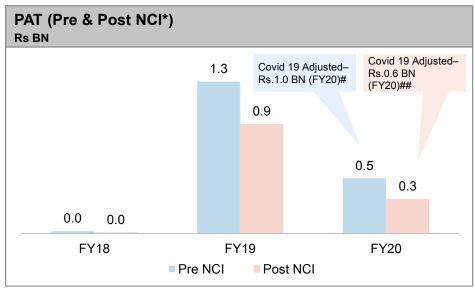


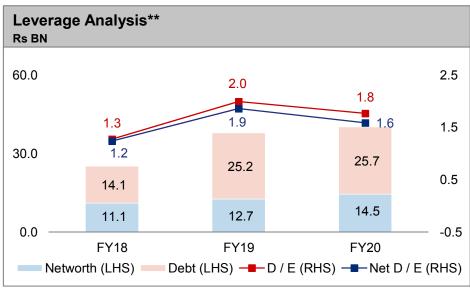
### **Financial Performance**













<sup>\*</sup> Non-controlling interest,

# After considering post tax impact of COVID19 Provision - Rs.0.5 BN (FY20); ## After considering post tax and post NCI impact of COVID 19 Provision - Rs.0.3 BN 30

<sup>\*\*</sup> at entity level and as per consolidated financials of JMFARC



Tab D

**Asset Management** 

## Overview



59.54% stake held by JM Financial Limited

**Appointed new Chief Investment Officer** 

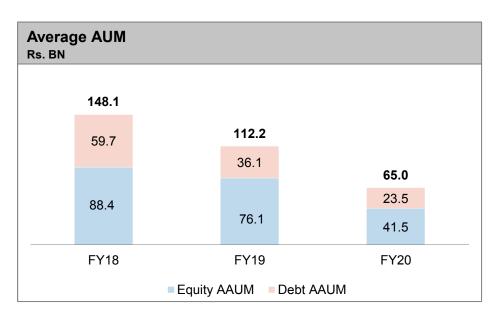
Customer base includes Corporate, Institutional and HNI Investors

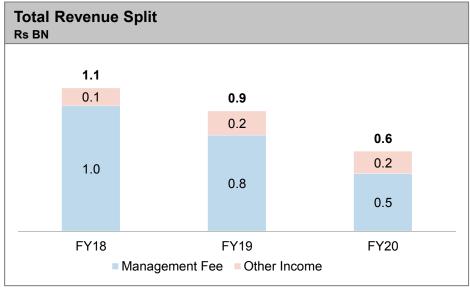
Announced the first close of distressed opportunity fund of Rs.1.6 billion

15 Schemes

13 branches and 81 service centres

Focus on profitable growth, FY20 PAT / AAUM ratio of  $\sim 0.3\%$ 

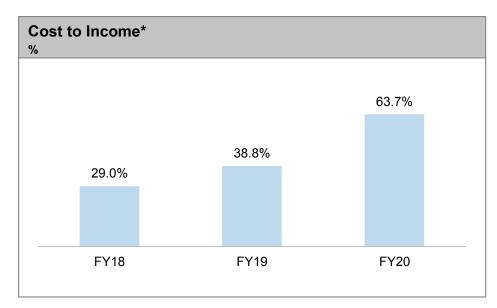


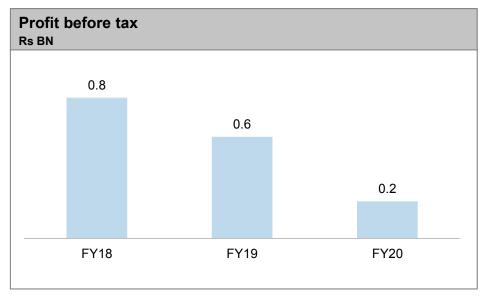


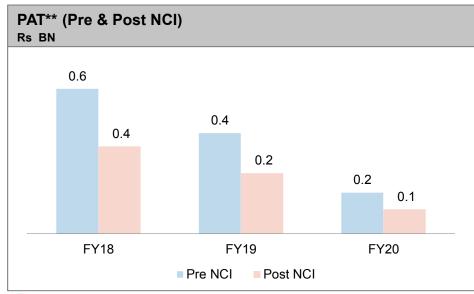


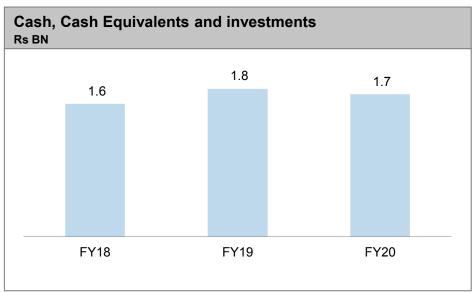
## **Financial Performance**











JM FINANCIAL

<sup>\*</sup> at entity level and as per standalone financials of JMFAMC

<sup>\*\*</sup> Post share of profit from associate NCI refers to Non Controlling Interest



Section 4

## Financial Performance

## **Consolidated Profit and Loss Statement**



Particulars (Parasiliar)	For the year ended	For the year ended	For the year ended
Particulars (Rs million)	31-Mar-18	31-Mar-19	31-Mar-20
Income			
Revenue from operations			
Interest Income	18,989.1	23,649.4	22,812.7
Fees and Commission Income	6,985.8	5,768.3	6,462.6
Brokerage Income	2,188.3	1,902.1	2,027.0
Net gain on fair value changes	-	2,232.5	1,755.3
Net gain on derecognition of financial instruments carried at amortised cost	-	17.9	180.2
Net gain on derecognition of financial assets carried at fair value	260.8	-	-
Other Operating Income	2,079.1	1,221.3	1,082.5
	30,503.1	34,791.5	34,320.3
Other Income	462.9	203.4	215.2
Total Income	30,966.0	34,994.9	34,535.5
Expenses			
Finance costs	11,389.9	14,462.1	13,858.6
Net loss on fair value changes	636.6	-	-
Impairment on financial instruments	335.9	351.2	2,337.2
Employee benefits expense	3,910.1	4,216.1	3,954.1
Depreciation and amortization expense	261.7	271.1	410.4
Other Expenses	2,783.4	2,866.5	3,040.0
Total Expenses	19,317.6	22,167.0	23,600.3



# **Consolidated Profit and Loss Statement** (cont'd)



For the year ended	For the year ended	For the year ended	
31-Mar-18	31-Mar-19	31-Mar-20	
11,648.4	12,827.9	10,935.2	
4,540.6	4,892.3	3,285.2	
(697.5)	(424.9)	(159.2)	
(25.4)	(4.3)	33.8	
3,817.7	4,463.1	3,159.8	
7,830.7	8,364.8	7,775.4	
17.9	5.7	4.1	
7,848.6	8,370.5	7,779.5	
17.9	78.2	86.8	
7,866.5	8,448.7	7,866.3	
6,008.6	5,721.8	5,449.8	
1,840.0	2,648.7	2,329.7	
17.7	79.3	87.8	
0.2	(1.1)	(1.0)	
6,026.3	5,801.1	5,537.6	
1,840.2	2,647.6	2,328.7	
	31-Mar-18 11,648.4  4,540.6 (697.5) (25.4) 3,817.7 7,830.7 17.9 7,848.6 17.9 7,866.5  6,008.6 1,840.0	31-Mar-18       31-Mar-19         11,648.4       12,827.9         4,540.6       4,892.3         (697.5)       (424.9)         (25.4)       (4.3)         3,817.7       4,463.1         7,830.7       8,364.8         17.9       5.7         7,848.6       8,370.5         17.9       78.2         7,866.5       8,448.7         6,008.6       5,721.8         1,840.0       2,648.7         17.7       79.3         0.2       (1.1)         6,026.3       5,801.1	



## **Consolidated Balance Sheet**



Danking Inc. (Da Millian)	As at	As at	As at
Particulars (Rs Million)	31-Mar-18	31-Mar-19	31-Mar-20
Assets			
Financial Assets			
Cash and cash equivalents	6,490.8	7,517.7	8,099.0
Bank balances other than cash and cash equivalents	8,778.7	5,304.7	5,195.0
Derivative financial instruments	-	-	12.6
Trade Receivables	8,546.8	6,850.5	3,242.5
Loans	1,49,311.1	1,43,369.3	1,19,001.3
Investments	23,884.5	29,333.4	40,144.5
Other Financial assets	18,130.2	26,865.3	23,823.2
Total Financial Assets	2,15,142.1	2,19,240.9	1,99,518.1
Non-financial Assets			
Current tax Assets (Net)	2,363.9	2,556.3	2,958.9
Property, Plant and Equipment	3,642.6	3,591.2	3,874.0
Capital work in progress	29.0	13.5	6.9
Other Intangible assets	103.7	119.9	101.4
Goodwill on Consolidation	524.4	524.4	524.4
Other non-financial assets	257.2	354.7	471.5
Total Non-financial Assets	6,920.8	7,160.0	7,937.1
Total Assets	2,22,062.9	2,26,400.9	2,07,455.2



## **Consolidated Balance Sheet (cont'd)**



Particulars (Rs million)	As at	As at	As at
Particulars (RS IIIIIIIOII)	31-Mar-18	31-Mar-19	31-Mar-20
Liabilities and Equity			
Financial Liabilities			
Derivative financial instruments	-	-	12.2
Trade Payables			
dues of micro enterprises and small enterprises	4.5	2.8	9.8
other than micro enterprises and small enterprises	3,448.3	4,168.2	4,388.7
Debt Securities	1,04,910.7	97,228.3	82,352.6
Borrowings (Other than Debt Securities)	44,965.0	42,682.8	35,204.1
Other financial liabilities	1,977.5	3,458.0	2,715.5
Total Financial Liabilities	1,55,306.0	1,47,540.1	1,24,682.9
Non-Financial Liabilities			
Provisions	371.4	422.0	478.8
Deferred tax liabilities (Net)	895.3	437.6	272.1
Other non-financial liabilities	766.2	339.8	677.1
Total Non-Financial Liabilities	2,032.9	1,199.4	1,428.0
Equity			
Equity Share capital	837.9	839.9	841.2
Other Equity	44,708.5	50,477.0	55,546.5
Equity attributable to owners of the Company	45,546.4	51,316.9	56,387.7
Non-controlling interests	13,947.2	21,504.0	24,068.9
Non-controlling interests of Security receipts holders under	5,230.4	4,840.5	887.7
Distressed Credit Business	,	,	
Total Equity	64,724.0	77,661.4	81,344.3
Total Liabilities and Equity	2,22,062.9	2,26,400.9	2,07,455.2

# **Financial Performance of Key Subsidiaries**



#### In Rs million

#### JM Financial Credit Solutions Ltd

	FY19	FY20
Total Revenue	12,790.9	13,097.9
Net Profit	4,063.9	3,823.5
Net worth	29,093.0	32,912.7
Loan book	81,230.6	73,422.5
Net Interest Margin	7.3%	7.9%
Total Assets	85,625.2	81,996.8
ROE	17.9%	12.2%
ROA	4.7%	4.4%
CAR	34.3%	40.3%
Debt / Equity Ratio	1.9	1.5
Credit Rating	AA/Stable	AA/Stable
Ownership	47.05%	46.68%

#### JM Financial Products Ltd

	FY19	FY20
Total Revenue	9,335.5	8,407.1
Net Profit	2,043.0	1,601.3
Net worth	15,602.5	17,072.7
Loan book	52,266.0	36,788.2
Net Interest Margin	4.6%	4.5%
Total assets	61,206.9	53,831.6
ROE	13.3%	9.7%
ROA	2.7%	2.6%
CAR	25.4%	31.9%
Debt / Equity Ratio	2.9	2.1
Credit Rating	AA/Stable	AA/Stable
Ownership	99.35%	99.35%

#### JM Financial Asset Recons. Co. Ltd\*

	FY19	FY20
Total Revenue	5,005.9	4,135.0
Net Profit	1,659.4	422.6
Net worth	12,652.3	14,500.1
AUM	140,438.3	114,890.8
Total assets	45,000.7	41,895.3
ROE	14.0%	3.1%
ROA	3.2%	1.1%
Debt / Equity Ratio	2.0	1.8
Credit Rating	AA-/Stable	AA-/Stable
Ownership**	59.25%	59.25%



<sup>\*</sup>Figures mentioned above are based on Consolidated financials.

<sup>\*\*</sup> Investment in CCD not considered.



Section 5

**Board of Directors** 

### **Board of Directors**





Mr. Nimesh Kampani, Chairman

- Non-Executive Chairman of JM Financial Limited.
- Mr. Kampani has been a Director in our Company since June, 1987



#### Mr. Vishal Kampani, Managing Director

- Managing Director of JM Financial Limited since October 2016
- Instrumental in the launch of the Asset Reconstruction business, Real Estate Finance business, building a global profile and expansion of international operations.



Mr. E. A. Kshirsagar, Independent Director

- Mr. Kshirsagar has been a Director in JM Financial Limited since May, 2004
- Mr. Kshirsagar serves as a director on the board of directors of several companies such as JM Financial Products Limited, Hawkins Cookers Limited, Batliboi Limited and Manipal Global Education Services Private Limited



#### Dr. Vijay Kelkar, Independent Director

- Mr. Kelkar has been a Director in JM Financial Limited since March, 2010
- Serves as a director on the board of directors of several companies such as JM Financial Asset Reconstruction Company Limited, National Bulk Handling Corporation Private Limited, Avanti Finance Private Limited, Avanti Microfinance Private Limited and Go Airlines (India) Limited



Mr. Darius E. Udwadia, Independent Director

- Mr. Udwadia has been a Director in JM Financial Limited since June, 2006
- Mr. Udwadia serves as a director on the board of directors of several companies such as JM Financial Credit Solutions Limited, Quantum Advisors Private Limited, ABB India Limited and Concast (India) Private Limited



#### Mr. Keki Dadiseth, Independent Director

- Mr. Dadiseth has been a Director in JM Financial Limited since October, 2012
- Mr. Dadiseth is on the board of directors of several companies such as Britannia Industries Limited, Piramal Enterprises Limited and Godrej Properties Limited



Mr. Paul Zuckerman, Independent Director

 Mr. Zuckerman has been a Director in JM Financial Limited since October, 2007



#### Ms. Jagi Panda, Independent Director

- Ms. Panda has been a Director in JM Financial Limited since March, 2015
- Ms. Panda is on the board of directors of several companies such as Ortel Communications Limited, Metro Skynet Limited and Odisha Television Limited



Annexure I

**ALM of Lending Companies** 

## **ALM** as on March 31, 2020



#### **JM Financial Credit Solutions Ltd**

Particulars (Rs Million)	Up to 1 month	Over 1 month to 2 months	Over 2 months to 3 months	Over 3 months to 6 months	Over 6 months to 1 year	Over 1 year to 3 years	Over 3 years to 5 years	Over 5 years	Total
Assets:									
Advances	-	3,238.9	5,548.3	4,688.2	14,058.0	39,131.1	2,559.2	2,567.8	71,791.5
Investments	9,071.4	-	-	-	-	-	-	#	9,071.4
Liabilities:									
Borrowings	1,103.7	476.6	5,164.8	3,109.8	6,669.4	13,049.4	12,290.3	6,666.0	48,529.9

#### **JM Financial Products Ltd**

Particulars (Rs Million)	Up to 1 month	Over 1 month to 2 months	Over 2 months to 3 months	Over 3 months to 6 months	Over 6 months to 1 year	Over 1 year to 3 years	Over 3 years to 5 years	Over 5 years	Total
Assets:									
Advances	2,933.3	1,411.4	1,086.7	4,234.3	5,448.4	9,760.4	5,684.1	5,159.2	35,717.8
Deposits	0.1	-	-	-	-	44.6	1.4	0.1	46.2
Investments	10,965.8	-	-	-	708.3	-	-	1,550.5	13,224.6
Liabilities:									
Borrowings	4,670.3	1,413.4	758.5	3,450.0	5,468.4	14,570.3	2,683.9	422.7	33,437.5



## ALM as on March 31, 2020 (cont'd)



#### JM Financial Capital Ltd

Particulars (Rs Million)	Up to 1 month	Over 1 month to 2 months	Over 2 months to 3 months	Over 3 months to 6 months	Over 6 months to 1 year	Over 1 year to 3 years	Over 3 years to 5 years	Over 5 years	Total
Assets:									
Advances	179.2	273.6	148.4	153.8	474.1	138.7	-	685.5	2,053.3
Investments	600.2	-	-	-	278.9	-	-	-	879.1
Liabilities:									
Borrowings	-	-	-	-	337.7	-	-	-	337.7

#### JM Financial Home Loans Ltd

Particulars (Rs Million)	Up to 1 month	Over 1 month to 2 months	Over 2 months to 3 months	Over 3 months to 6 months	Over 6 months to 1 year	Over 1 year to 3 years	Over 3 years to 5 years	Over 5 years	Total
Assets:									
Advances	27.8	2.8	6.6	20.6	43.3	201.1	253.8	2,564.4	3,120.4
Liabilities:									
Borrowings	96.0	-	400.0	-	140.0	581.0	203.0	250.0	1,670.0

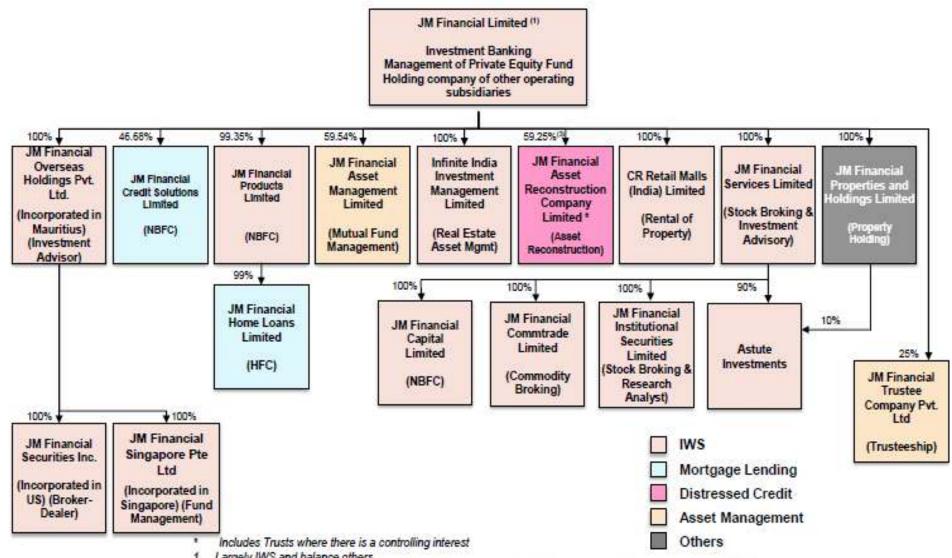


#### **Annexure II**

JM Financial – Group Structure

## Group Structure as on March 31, 2020





- Largely IWS and balance others
- The percentage shareholding as mentioned in the organisational structure is calculated on the basis of the face value of shares
- Investment in CCD not considered.



# Glossary



Term	Description				
AAUM	Average Assets under management calculated on a daily average basis				
AUA	Assets under advice calculated as on the closing date				
AUM	Assets under management calculated as on the closing date				
Average Assets	Average of quarterly average assets. Quarterly average assets are average of opening and closing asset (net of goodwill, if any) of the respective quarters				
Average Equity	Average of quarterly average equity. Quarterly average equity is average of opening and closing equity (net of goodwill, if any) of the respective quarters				
Cost of Borrowing	The ratio of finance costs to daily average of borrowings				
Debt to Equity	For consolidated information, ratio of total borrowings to total equity (as reduced by goodwill and non-controlling interests of security receipts holders under distressed credit business). For others, ratio of total borrowings to total equity				
Gross NPA	Gross Non-Performing Assets				
Loan Book	Loan book includes gross advances of our lending book profile				
Net Interest Margin	The ratio of Net Interest Income to daily average of Loan Book				
ROA/ Return on Assets	For consolidated information, Profit after tax including share of profit of associate and before non-controlling interest to Average Assets. For others, PAT to Average Assets				
ROE/ Return on Equity	PAT to Average Equity				
Yield	The ratio of interest income to the daily average of Loan Book				

